

CITY OF NORTH SALT LAKE
CITY COUNCIL MEETING-BUDGET
CITY HALL-10 EAST CENTER STREET, NORTH SALT LAKE
APRIL 12, 2025

FINAL

Mayor Horrocks welcomed those present at 9:11 a.m.

PRESENT: Mayor Brian Horrocks
Councilmember Lisa Watts Baskin
Councilmember Tammy Clayton
Councilmember Suzette Jackson
Councilmember Ted Knowlton
Councilmember Alisa Van Langeveld

STAFF PRESENT: Ken Leetham, City Manager; David Frandsen, Assistant City Manager; Heidi Voordeckers, Finance Director; Jon Rueckert, Public Works Director; Sherrie Pace, Community Development Director; Craig Black, Police Chief; Karyn Baxter, City Engineer; Tyler Abegglen, Golf Course Manager; Wendy Page, City Recorder.

1. WELCOME

Mayor Horrocks expressed gratitude for the City Council and staff. He mentioned attending the Kindness Summit at the University of Utah and the collaboration between the two rival universities, BYU and the U of U. He spoke on several of the honorees at the Summit including Belia Paz, who was a resident of the City, and her humanitarian efforts. He concluded that it was an exciting time in the City with the commencement of the Hatch Park remodel.

Ken Leetham spoke on the efforts of City staff, especially Heidi Voordeckers, in preparing the budget. He said this was a wonderful community. He shared an audit review of the City from 1952 which showed the records were in “good order” and that the manner of collecting, reporting and recording was “very commendable.” He noted that the City’s total assets in 1952 were \$55,852, the water system was worth \$42,000, and the surplus was \$20,794. He said the General Fund revenue at that time showed \$11,087 which was equivalent to \$133,821 in 2025.

Mr. Leetham shared a snapshot of what North Salt Lake was like in 1952 with the largest snowfall on record in Utah, and an estimated population of 600 persons at incorporation in 1946. He said the first town meeting was held at the Al Boggess Service Station and in 1952 the town

hall was moved to the UDOT weigh station building. He noted that in 1958 the first City Hall building was built on present City Hall property.

Ken Leetham continued that in 1951, Mr. R.L. Bird donated property to the City due to a desire for a centrally located public park. He provided a description of how the park was developed: “On April 19 and 20, 1952, volunteers made tables, benches, teeter totters, and installed swings and a slipper slide. They graded the lawn area and planted shrubs and trees. They also installed a sprinkler system and drinking fountain. Lunch was contributed by the town. Contributors to the park were Park Inn, Idle Hour, Vel Vet Club, Utah Pickly Co., Holbrook Dairy, and New Orchard Market.”

Mayor Horrocks recalled that a similar event occurred when residents in the Eaglewood area came together to complete Deer Hollow Park.

Councilmember Jackson wondered if there were places where community members could physically participate in the development of Hatch Park. Ken Leetham replied staff was mindful of this and would continue to consider volunteerism as Hatch Park redeveloped.

Ken Leetham reviewed the condition of the City related to strengths with a diverse and stable mix of revenue sources, good infrastructure maintenance systems, excellent cash reserves and savings for capital projects, excellent strategic planning, manageable near-term challenges, and some growth but moving toward a sustainable/build out phase. He presented a graph showing population growth from 16,383 in 2010 to 24,565 in 2025. He shared a diagram with the phases of the City related to rapid, low/moderate, sustainability/build out and the correlation with taxes/impact fee revenues, expenses, and infrastructure costs. He focused on the condition of the City related to challenges and said while the City had diverse revenues that they were not growing fast enough. He mentioned expanding infrastructure maintenance (parks, storm drain, trails & sidewalks), growing population and land use complexity, growth in costs (inflation), changes in regional systems (transportation, I-15 reconstruction, UTA service), long term challenges: infrastructure replacement, continued improvement (active transportation, parks, technology), and needed policies and systems to prepare for the future (strategic planning).

Ken Leetham concluded that this meeting would include recommendations for staffing levels, proposed budgets by fund, proposal to budget the use of some general fund balance, and a brief discussion of revenue enhancements in fiscal year 2027. He clarified that while staff was not proposing a tax increase this year that there would be a review of methods to improve revenue in the future including a property tax rate change and ways to fund streets such as a transportation utility fee.

2. DISCUSSION OF FISCAL YEAR 2026 PROPOSED BUDGET

Heidi Voordeckers reported on the proposed budget for the July 1, 2025 to June 30, 2026 fiscal year. She noted that the discussion would include budget highlights with personnel, operating, capital projects, and Council priorities followed by a review of revenue by fund, expenditure by fund, and fund summaries (governmental and proprietary). She mentioned that decisions would need to be made as all of the requests could not be funded this year. She said there had been requests for six positions including:

- Patrol officer \$199,800 (including vehicle)
- Patrol officer Davis Metro Narcotics Task Force \$142,800 (less \$19,270 in annual admin fee)
- Park maintenance worker \$83,000 (Foxboro Wetlands Park)
- Park maintenance worker \$83,000 (Hatch Park)
- Part time civic events coordinator \$41,500
- Part time social media/marketing manager \$41,500

Mayor Horrocks mentioned the police officers who had recently retired and questioned if there was understaffing occurring. Chief Black replied that replacements had been hired for two officers that left but noted these officers were still in training. He said two other officers would retire in May and June. He explained there were two unfilled positions and two more in June which were funded but not yet fully staffed.

Mayor Horrocks spoke on park maintenance and specifically the trees that were planted during Arbor Day to ensure they survived. Jon Rueckert replied that generally trees were planted in areas with established irrigation, except for the new dog park which would be functional this year.

Councilmember Van Langeveld asked about the request for the two full time park maintenance workers. Jon Rueckert responded that the redeveloped Hatch Park and the Foxboro Wetlands Park would require more staff hours but explained those positions would not be dedicated solely to those parks.

Heidi Voordeckers reviewed the proposed 2.4% cost of living adjustment (COLA) increase which matched the January 2025 Western Region CPI. She provided the previous COLA increases for FY 2023 (7.0%), FY 2024 (6.0%), and FY 2025 (3.3%). She said the health insurance premium increase was 4.71% which was below the trend of prior years including FY 2023 (7.8%), FY 2024 (7.9%), and FY 2025 (8%). She continued that there was a rate decrease from Utah Retirement Systems (URS) with a -1% for Tier 1 and Tier 2 Regular (estimated

\$36,000 yearly savings) and -.5% Tier 1 and Tier 2 Public Safety (estimated \$13,300 yearly savings). She mentioned other potential changes in operating expenditures including the addition of new committees (study, trainings, monthly activities), increased power costs in all areas, and removing the lobbyist contract (savings of \$40,000).

Ken Leetham said it was his recommendation to remove the lobbyist contract with the City lobbyist for this year. He noted that there was not a benefit to continuing the contract this fiscal year particularly with the current budgetary constraints.

Councilmember Jackson questioned the savings of not fluoridating the water. Heidi Voordeckers noted that this would be a savings of \$10,000 to \$15,000 in the water budget.

Heidi Voordeckers then focused on Capital expenditures including:

INFRASTRUCTURE:

- Parks \$350,000
- Streets \$9,280,000
- Water \$860,000
- Storm \$440,000

VEHICLES:

- Replacement of three public safety vehicles \$171,000 (less \$15,000 for trade-in)
- Purchase of one public safety vehicle \$57,000 (new position)
- Replacement of one water truck \$70,000 (less \$9,400 for trade-in)

OTHER EQUIPMENT:

- Variable message boards \$17,000 each (two required)
- Hydraulic broom \$11,000
- Golf equipment TBD (drink cart, backhoe solution, replace trim units)

ON HOLD:

- Plotter replacement \$15,000
- Replacement water truck \$70,000 (less \$13,000 trade-in)
- City app development \$100,000
- Cameras at railroad crossings \$55,000

Tyler Abegglen commented on the need for a backhoe at the golf course and the solution to purchase an attachment for the existing tractor. He explained it would be used for digging up

valves and irrigation lines. He shared the State pricing for this attachment was \$11,500 versus \$130,000 for a full size backhoe.

Councilmember Van Langeveld asked about the development of the City app. She mentioned an app for road closures, paying utility bills, City events, etc. Jon Rueckert replied that the proposal in the budget of \$100,000 was an app for commuters to be able to look up and receive information about railroad conditions or potential delays on City streets due to trains.

Heidi Voordeckers commented that the current website provider had an app available that would provide City related services for approximately \$15,000 per year.

Karyn Baxter said the current plotter machine, which printed large scale plats and images, was ten years old and no longer serviceable.

Councilmember Jackson clarified the need for the railroad schedule app. She questioned if there was a grant or funding that could be obtained. Jon Rueckert replied that the estimated \$100,000 for the app was to push the train schedule to the public and would utilize cameras installed by the City. He mentioned he was awaiting information from Train Info which provided a similar service in Salt Lake City.

Heidi Voordeckers reported on City Council priorities which were currently funded:

BEAUTIFICATION/PLACEMAKING

- Highway 89 signage \$110,000 (Fund 22)
- Redwood Road signage, trees, grounds \$342,540 (Fund 21)
- Parks trees \$75,000 (Fund 10, new and ongoing)

PROGRAMS

- Homeowner tree planting incentive \$10,000 (Fund 10)
- Expand Winterfest \$8,000 (Fund 10)
- Love Notes \$15,000 (Fund 10)

GENERAL PLAN OBJECTIVES

- Expand sidewalk replacement program \$35,000 (Fund 10)
- Expand street striping program \$35,000 and \$15,000 for small street striping machine (Fund 10)
- Safety and street signage \$10,000 (Fund 10)

Ms. Voordeckers highlighted revenues with a proposed budget of \$42,380,740 for fiscal year 2026. She shared a chart with the percentage allocated to each fund: General Fund at 34%, Water Capital Fund and Water Operating Fund at 16.4% combined, Road Development at 17.5%, Solid Waste at 4.2%, Storm at 3.8%, Golf at 8.4%, RDA at 7.3%, Fleet at 2.1%, and RAP/Debt Service at 3.7%.

Councilmember Van Langeveld mentioned the Golf Fund and how golf expenses were funded. Heidi Voordeckers clarified that each fund had a funding source and was restricted for their own purpose. She said the Golf fund was funded by user fees, the General Fund was funded through taxes, the Road Development Fund was funded by C road/transportation tax/impact fees, and the Water/Storm/Garbage was funded through utility fees.

Mayor Horrocks mentioned that the golf course was making money and wondered about the plan to repay the loan. Heidi Voordeckers replied that staff had reviewed several options for this loan from the Capital Projects (Fund 40) and that this was a good discussion for the strategic planning meeting.

Councilmember Knowlton requested a chart that showed revenue organized by source such as user fees, sales tax, etc. rather than fund. Heidi Voordeckers replied that she would present this at the next Council meeting.

Councilmember Jackson also requested an overview of discretionary funds in each area to see where cuts could be made to support other items.

Councilmember Baskin noted that these types of charts clearly showing the revenues and expenditures would be the most useful for residents.

Heidi Voordeckers then presented a similar slide detailing the fiscal year 2026 proposed expenditures by fund with total expenses of \$44,395,325. She noted the expenditures in each fund including: the General Fund at 33.9%, RDA at 7%, RAP/Debt service at 3.2%, Park Development at 0.8%, Road Development at 21.8%, Water Operations at 13.4%, Water Cap at 2.4%. Storm at 3.1%, Solid Waste at 4%, Golf at 8%, and Fleet at 0.5%. She explained that expenditures were more than revenues in this budget and explained this was related to the Main Street project and the spend down of street impact fees. She also noted the spend down of the general fund balance related to adding the new positions.

Ms. Voordeckers reviewed the General Fund (Fund 10) and focused on charges for services revenue (development fees, user fees) with a budget of \$853,000 and was projected to collect \$593,000. She noted a projected continuation increase into fiscal year 2026 as well. She

mentioned the legislative budget had a decrease (less \$40,000 lobbyist, addition \$18,000 for election year). She explained that property tax (projected growth 2.5%), sales and use tax (projected flat), and franchise tax made up 88% of General Fund revenues.

Councilmember Jackson mentioned a potential increase in property tax but spoke on the projected 2.5% growth. Heidi Voordeckers replied that it was not keeping up with inflation and new programs (parks, public safety, etc.). She said inflation had been difficult to determine which had been factored into this budget (not including every request, continued monitoring).

Ken Leetham commented that this was a decision for the Council to make on what to fund and a focus on level of service. He said construction costs have far outpaced inflation rates. He said there was a need to adjust property tax periodically or annually as the costs related to City services like construction materials and labor costs were changing much quicker than the cost of groceries or household goods, etc.

Councilmember Knowlton questioned development activity and associated revenue next year. Sherrie Pace spoke on several residential developments including Brighton Homes, Clifton Place and commercial developments (1100 North, Redwood/Center, Town Center) that may continue to develop next year but said there were economic decisions that would influence this as well.

Heidi Voordeckers said that the final budget would not be adopted until June and that this tentative budget was very conservative. She mentioned there would be better economic data closer to that time. She noted that the City was in a great position due to a large General Fund balance of 33% and said it would be less for 2026 due to the \$1.5 million allotted to Hatch Park.

Councilmember Baskin clarified that the General Fund balance could not exceed 35% but the City could not utilize more than 5%. Heidi Voordeckers replied that the City could not run an operational deficit of more than \$695,000 and said the City could not hold more than a certain amount or spend more than a certain amount. She said sales tax revenues had been budgeted as flat and once February and March sales tax had been collected this would provide a better indicator.

Councilmember Jackson questioned if the City Council should eliminate unnecessary items. Heidi Voordeckers suggested keeping a certain amount of fund balance in reserves could be something the Council discussed in the strategic planning meeting including setting an amount that would trigger a tax increase.

Heidi Voordeckers reiterated that property tax (projected growth 2.5%), sales and use tax (projected flat), and franchise tax made up 88% of General Fund revenues. She reviewed a graph

comparing sales tax, property tax, and franchise tax from 2019 through 2026. She noted that year over year growth in sales tax from 2018 through 2022 allowed for accommodating budget requests and programming and the reaction to a recession, COVID, vehicle sales tax, and change in population. She presented a chart of the General Fund proposed expenditures by department with police at 43%, fire at 13%, planning/zoning at 4%, engineering at 1%, streets at 13%, building inspections at 2%, parks at 11%, legislative at 2%, admin at 7%, and judicial at 3% for a total of \$14.9 million.

Heidi Voordeckers focused on Redevelopment Agency Funds (Funds 20-25) and highlighted project areas:

- Eaglewood Village with 75% collection through 2026
- Redwood Road 45% collection through 2031
- Highway 89 45% collection through 2034

She proposed a fund balance of all project areas in the amount of \$3.8 million in reserves. She noted that the initial Hatch Park debt service payment of \$1.1 million would include \$400,000 from the RDA funds. She explained that the City portion of increment would roll back to property tax revenues when the projects ended. She said once the Highway 89 cap was met, in the next fiscal year, that funding would be available to be used on project area related infrastructure.

Ken Leetham shared that the City Council could begin to look at the project lists within the RDA project areas to determine what could now be funded (sidewalks, beautification projects, landscaping, lighting).

Mayor Horrocks mentioned that Highway 89 and Redwood Road were State owned roads and questioned if there was the opportunity for funding matches. Ken Leetham shared that there were numerous UDOT and Wasatch Front Regional Council programs with matching funding for active transportation, and sidewalk and trail connections.

Councilmember Van Langeveld requested the requirements for where these funds could be used. Heidi Voordeckers replied that the Highway 89 or Redwood Road RDAs allowed for spending outside of the development area, such as Hatch Park, if it was for community benefit.

Ken Leetham mentioned that to utilize RDA funding outside of the project area the City had to show a connection and a benefit.

Councilmember Van Langeveld expressed that generally she did not think RDA funding should be spent outside of the collection area.

Heidi Voordeckers reported on the Housing Fund (Fund 27) which was funded by annual 10% contributions from the Redwood Road (through 2031) and Highway 89 (through 2034) project areas. She noted that they may be spent on low-income housing projects with certain restrictions and timelines committed through the project plan areas. She anticipated \$1.3 million in available funding by 2026.

Ken Leetham provided an update related to affordable housing including meeting with several entities like Davis County Housing Authority and Neighbor Works. He said these organizations and the State of Utah helped to provide affordable housing and funding for first time homebuyers. He shared that the City had the opportunity to reinvest the \$1.3 million into existing housing stock including assisting first time homeowners in purchasing housing. He also mentioned restarting the City's home repair program (roofing, plumbing, heating) and potentially allowing funds to be used for exterior maintenance (code enforcement issues).

Mayor Horrocks expressed some concern with an unintended consequence of sellers raising the cost of housing if they knew funding assistance was available to the buyer. Ken Leetham replied that the City would need to craft a program, with the help of experts, to try and prevent this from occurring.

Councilmember Van Langeveld mentioned low income housing and felt the priority was providing affordable housing. She said there was a wide range of housing options at variable price points in the City and the investment should be in creating access to housing regardless of price point.

There was a brief recess from 11:04 a.m. to 11:22 a.m.

Heidi Voordeckers continued with a review of Local Building Authority (Fund 28) and noted that this fund was created for the construction of public properties (City Hall, Hatch Park property acquisitions). She shared that the revenue stream in this fund, related to the rental properties, had ceased July 2024. She explained that the current purpose of the fund was to pay the final debt service payments which would be completed in 2027 which would close out the LBA fund balance until future use.

Ms. Voordeckers reviewed the RAP Tax/Debt Service (Fund 32) and the funding for Hatch Park and the actual project. She said the borrowed funds were in this fund while construction was occurring with interfund transfers to the Parks Capital Fund. She mentioned this fund also

collected RAP tax revenues which was reauthorized by ballot measure every ten years (2027). She noted the existing debt service expired in 2030 which would free up \$250,000 a year which could be utilized for Hatch Park debt service coverage. She shared that the Hatch Park service obligations of approximately 1.13 million per year was currently paid with contributions from park impact fees and project area tax increment.

Mayor Horrocks asked if there was a contingency plan if the RAP tax revenues were not approved by ballot measure in 2027. Heidi Voordeckers replied that she would recommend utilizing Capital Project Fund reserves to cover payments.

Heidi Voordeckers analyzed Parks Capital Fund (Fund 41) and the park development fee highlights including that revenues were restricted to impact fees, grants, and transfers in (RAP tax funds). She shared that this accounted for all parks and trails capital expenditures (except the Foxboro Wetlands which was funded by the RDA). She continued that projects which crossed fiscal years would automatically be funded with remaining project balances at the close of the current fiscal year (Hatch Park). She noted that the majority of funding was tied up in projects such as the dog park and Hatch Park with a portion set aside for annual repair and replacement in other parks and a \$100,000 transfer to the Local Building Authority for debt services related to the homes at Hatch Park.

Ms. Voordeckers provided an overview of the Public Safety Fund (Fund 43) with revenues consisting solely of impact fees and interest on fund balance. She said the accrued earnings were transferred to the Capital Projects Fund for repayment of the police office space in City Hall. She summarized the Roadway Development Fund (Fund 44) with revenues from impact fees, fuel tax, C Roads, grants, and transfers in from the Capital Projects Fund. She noted the large multi-year Main Street project with a grant component of \$4.28 million. She spoke on the completed projects, continuing projects, and the 1100 North bridge funding.

Mayor Horrocks questioned if the 1100 North bridge funding was restricted. Ken Leetham replied that he was working with UDOT to see if the funds could be used for Center Street but felt that those funds were restricted to studying ways to grade and separate roadways from rail corridors.

Heidi Voordeckers reviewed the road capital projects including the annual street preservation (increased to \$720,000), tree planting on Center Street, Main Street widening, Gary Way waterline, Oakwood and Oakview Court, Cutler/Durham/Stonehenge, Scenic Hills overlay, and Wood Hill/Scenic Hill Circle. She noted funding for these projects came from grants, transportation tax, and transfers from the General Fund and Capital Projects Fund.

Ms. Voordeckers reported on the difference between governmental and proprietary funds and noted that proprietary funds were based off user fees such as Water/Pressurized Irrigation Operating, Water Capital (new), Storm, Solid Waste, Golf, and Fleet. She presented utility user fees from fiscal year 2023 through 2028 with proposed and actual rate increases for water, storm water, and solid waste rates. She noted the rate increase for fiscal year 2026 including water 8%, storm water 11.10%, and solid waste 0%. She focused on the Water Operating Fund (Fund 51) and moving capital infrastructure, debt service payments, and impact fee activity to Water Capital Projects Fund (Fund 52). She shared that the proposal for fiscal year 2026 was to fund \$860,000 in water projects (funded by impact fees and transfer out from the Water Operating Fund).

Heidi Voordeckers reviewed the projects in the Water Capital Fund (Fund 52) which were the Gary Way water line replacement, investigation of water line materials in the Old Hill area, Pacific and Overland (Pacific to Union) water line replacement, and PRV vault and valve replacement. She summarized the Storm Water Fund (Fund 53) with a proposed rate increase of 11.11% and camera/scoping of the system at approximately \$150,000 per year. She noted Storm Water capital projects included storm drain repairs on Eaglewood, miscellaneous camera inspections and repairs, and the annual storm water improvements.

Mayor Horrocks mentioned changes to water billing and the goal for low users to save money and high users to pay more. Heidi Voordeckers responded that staff had seen this occurring with high users paying for what they utilized while those who conserved were rewarded with the lower rate. She noted that the year with water restrictions and shortened watering period resulted in the fund not covering operating expenditures. She said this was something that staff would need to monitor year over year to determine how to fund projects and expenditures.

Councilmember Jackson and Mayor Horrocks both mentioned personal experiences with high water usage related to sprinkler issues and leaks. Heidi Voordeckers noted that there was a leak credit program where property owners could receive a credit back once the leak had been fixed. She explained that residents would still pay for water used but at the lowest tier.

Heidi Voordeckers spoke on the Solid Waste Fund (Fund 54) and the reasoning for keeping the rate flat as the proposed budget showed approximately \$640,000 in unrestricted cash balance. She attributed this to bringing in new users through the annexation area. She mentioned reviewing the idea of year round Saturday pick up and providing the existing fund balance for this.

Ms. Voordeckers reported on the Golf Fund (Fund 55) and the new services with the events center, The Grill, and sledding. She noted the need for continued replacement of aging

equipment as it became available for purchase. She acknowledged that there was proposed rate increase on July 1 which was not incorporated into this budget. She shared that the proposed budget would leave an estimated ending cash balance of \$114,000 which could potentially be used for the repayment plan to the General Fund.

Councilmember Van Langeveld commented that one of the priorities was to continuing to look at the greater benefit for residents to access City resources. She advocated for the disparity between residents and non-residents when utilizing the event center, golf course, etc.

Tyler Abegglen stated that there was a 20% discount for residents on event center rentals. He spoke on a discount rate for golf and how this would mean those residents who didn't play were subsidizing those that did play. He suggested other opportunities like a resident golf day or something that could be provided to all residents even those who did not or could not play golf.

Mayor Horrocks mentioned the sledding operations and the golf simulators. Tyler Abegglen said there had been an increase in simulator use and revenues from last year to this year. He shared that the simulators were generating more revenue than the previous office leases even with the need to replace the screens annually.

Councilmember Jackson questioned if the driving range improvements were completed. Tyler Abegglen responded that the Trackman system would be installed on April 21st with a tentative open house in early May. He shared that the driving range had been very busy in March and April even with construction.

Heidi Voordeckers reported on the Fleet Internal Service Fund (Fund 61) which covered the cost of mechanics, repairs, and purchases with pro-rated contributions from each department when utilizing the services. She noted that the police vehicles were funded through this fund and would be paid for via a transfer. She spoke on the proposed replacement of three 2017 Ford Explorers, purchase of one new public safety vehicle, and one water truck. She mentioned there was one snow plow on order that was part of the fiscal year 2024 budget.

Ms. Voordeckers reviewed the next steps which were the adoption of a tentative budget on May 6th, public hearing to receive input on tentative budget on June 3rd, and adoption of the fiscal year 2026 final budget, certified tax rate, and URS elections on June 17, 2025.

There was a brief recess from 12:00 p.m. to 12:23 p.m.

David Frandsen spoke on leadership and planning ahead, being a mentor and helping others to develop. He provided Art in Leadership principles including working together towards a

common goal, learning from mistakes and experience, seeing the world differently, being open to feedback and advice, preservation, commitment, recognizing growth and achievement, reflection building gratitude, and building confidence. He compared an aerial view of the City from 1994 to 2025 showing the growth that had occurred in the City and the importance of taking the time to review that progression. He shared photos of City leadership participating in a group painting event and likened this to finding creative and unique ways to create a legacy. He concluded with the importance of leaving a legacy through each project or decision and creating something to be proud of.

Mayor Horrocks commented that the City was in good financial shape with RDA funds that could be utilized but mentioned that there was a deficit for the year. He said that it was important to add to the strategic planning while acknowledging that some things may not be accomplished right away.

Councilmember Knowlton mentioned that the quality, function, beauty, and vitality of major streets (Highway 89, Redwood Road, Center Street, 1100 North) was a big part of how to make the City better. He spoke on being ready to capitalize on the momentum of the Davis/Salt Lake connector improvements. He suggested station improvements, streetscapes, growth, and the potential for a master plan in the Highway 89 area. He noted his interest in the implementation of the General Plan updates and the possibility of annexing Chevron.

Mayor Horrocks commented that Salt Lake City utilized special tax districts for property owners to pay for improvements.

Councilmember Jackson spoke on the upswing of the City and all the improvements that had been made to infrastructure and the foundation that had been laid. She said residents did not tend to want money spent on extras but noted that some corridors needed beautification. She spoke on protecting and prioritizing the basics and focusing on the feel/aesthetics of the City (corridors) while being conscientious of what businesses and family centered food/activity/retail should be part of the City through updating the General Plan.

Mayor Horrocks commented that the Eagleridge project had an impact and was part of Highway 89.

Councilmember Baskin commented that in the obituary of Richard Strong, a former NSL City Councilmember, it expressed how proud he was of the walking area along Highway 89 on the north side of City Hall. She said in terms of budget that the City should continue to have a mindset of growth, innovative thinking, and staying the course through uncertain financial climate.

Councilmember Van Langeveld asked what the dollar amount would be related to the employee COLA and requested a future discussion item to potentially add the City Council to the COLA. She requested hiring a marketing consultant to create a brand strategy for the City, an app related to City services, a plan to compensate houses in the annexation area to change their addresses, continued consideration for disparity in resident vs. non resident rental fees, and prioritizing and supporting commercial development. She shared two ideas including potentially informing the City Council of applications for commercial developments or a Mayoral appointment of a Councilmember that met with the Planning Department to review, recruit, or incentivize commercial collaborations.

Councilmember Clayton spoke on the Val Verda Annexation area and the potential to survey those residents to see if they would prefer the change of address. She mentioned a push to obtain a variety of restaurants in the City. She expressed a desire to work on beautifying and creating spaces where people would gather in the City. She also added that she would like to have a City cemetery.

Mayor Horrocks spoke on the desire for continual efforts to beautify the City. He expressed optimism for the future. He mentioned the entrances to the City and felt these may be the areas to concentrate on that would bring the most value. He also added updating the electronic signage at the traffic circle and expanding the Tunnel Springs walking path.

Councilmember Knowlton added he was in favor of exploring a program to help with homeowner repairs.

Ken Leetham spoke briefly on the strategic planning meeting and recommended that it be a multi-day event to allow for honest reflection and identifying things that may need to be corrected to facilitate growing the City into the community the Council desired it to be.

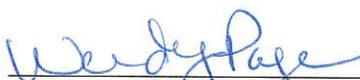
3. ADJOURN

Mayor Horrocks adjourned the meeting at 1:27 p.m.

The foregoing was approved by the City Council of the City of North Salt Lake on Tuesday May 6, 2025 by unanimous vote of all members present.



Brian Horrocks, Mayor



Wendy Page, City Recorder

